







# Welcome to St. Paul's Hospital

A community of health, hope and compassion for all.

St. Paul's Hospital operates a 248-bed acute care teaching facility that provides medical services and expertise to the people of Saskatoon and Northern Saskatchewan.

Founded by the Grey Nuns in 1907, our volunteer Board of Directors oversees the governance of the Hospital on behalf of our owners, Emmanuel Care, formerly Saskatchewan Catholic Health Corporation. Inspired by the healing power of God, our physicians, health care workers, staff and volunteers deliver compassionate, holistic medical care that focuses on healing the body, mind, spirit and soul in an environment that is welcoming to family and community.

St. Paul's Hospital is supported through a partnership with Saskatoon Health Region (SHR), and provides expertise and leadership across the Health Region in the areas of Chronic Disease Management, Diagnostic Imaging and Nuclear Medicine, Emergency and Air Ambulance Services, Ethics Services, Kidney Health and Provincial Transplant Services, Laboratory Medicine and Pathology Services, Mental Health and Addiction Services, Palliative Care and Hospice Services and Spiritual Care. St. Paul's also is home to the Leslie and Irene Dubé Urology Centre of Health. The Saskatoon Health Region manages all other programs at St. Paul's

Hospital, and as well houses several Health Region administrative offices.

## St. Paul's Hospital Board Committees

In addition to being members of the St. Paul's Hospital (SPH) Board of Directors, Board members serve on the following committees:

SPH Executive Committee
SPH/Saskatoon Regional Health Authority
(SRHA) Partnership Committee
SPH Internal Affairs Committee
SPH Ethics Committee
SPH/SRHA Joint Quality & Safety Committee
SPH/SRHA Audit Risk & Finance Committee

## St. Paul's Hospital Volunteers

In addition to the many talented staff and physicians who work at our facility, 200 men, women, teenagers, physicians, and retired Hospital employees volunteer their time in the Hospital. Collectively, these talented individuals provided 11,545 hours of service this year to the Hospital.

Each volunteer plays a pivotal role in assisting St. Paul's in delivering quality care to our patients and their families, and to supporting our staff. While each volunteer is unique, they share a common desire to give back to their community, while making a difference in others' lives, and for this we are so grateful.



Missing: Bishop Don Bolen; W.A. (Bill) Edwards, SPH Past Chair;

Dr. Sarah Oosman; Doug Schmeiser



## **Building Relationships** for Better Care

In reflecting upon the information included in this Annual Review, it is easy to see that the compassionate and holistic health care upon which the Grey Nuns founded St. Paul's Hospital in 1907 is still very evident today.

We see enhanced communication with our partners and the Foundation, supporting a collective vision for a brighter future among our physicians, nurses and other health care workers. We see administrative and support staff working to develop relationships where everyone in the Hospital can report safety concerns easily. And we see volunteers working together with our staff and managers to enhance our programs. All of these factors lead to better patient care.

Finally, we see that relationships are at the heart of all we are and do at St. Paul's Hospital, and that we truly are "A community of health, hope and compassion for all."

This Annual Review provides information on our accomplishments this past year. As you read through it, you will see that our success in providing excellence in health care is enhanced when strong relationships exist.

Our Mission Office is a prime example of building our community within the Hospital. The Office is guiding us and supporting us to be the best that we can be so that we can provide care in the image of those who founded us.

We know that our unique partnership with Saskatoon Health Region makes us a stronger Hospital, and this year we signed a new tenyear agreement with the Health Region. We also welcomed a new Board Chair, Robert Kirkpatrick, and two new board members, John Agioritis (SPH Foundation Board Chair) and Sr. Emiline Pena.

order to avoid duplication of services and provide the best care possible to our patients. Our new Safety Alert System has created a single reporting system, making it easier for physicians, employees, volunteers, patients and their families to phone in a Hospital safety concern and have a coordinator facilitate the report for them. The ability to openly communicate issues is resulting in improved patient and staff safety.

Our Chronic Kidney Disease Outreach Program is working with communities in Northern Saskatchewan to prevent kidney diseases by promoting healthy living. A new Peer-to-Peer Program is matching people suffering mental health and addictions issues with those who have lived those same experiences.

These are just a few of the initiatives you will read about in this Annual Review. And each and every one of them shares a common goal – the building of relationships for improved care.

We thank everyone at St. Paul's Hospital for their hard work this year, and for developing meaningful connections that place compassionate care at the forefront of all that we do. We're grateful to our owners, the Bishops of Saskatchewan through Emmanuel Care, as we continue to build relationships for better care – care that is holistic and compassionate, and offers hope to our patients, our clients and our community.

Jean Morrison,

President and Chief Executive Officer

Robert (Bob) Kirkpatrick, Volunteer Board Chair

Robert (Bob) Kirkpatrick, St. Paul's Hospital Board Chair with Jean Morrison, St. Paul's Hospital President and CEO



### **Our Core Values**

- Respect for All
- Collaborative Partnerships
  - Compassionate Caring
    - Holistic Care
    - Stewardship

## **Mission Office**

## **Building Relationships to Support Holistic and Compassionate Care**

St. Paul's Hospital Mission Office



Vision Mission Values

At St. Paul's Hospital, we believe people do their best work when they are working within a system where core values are shared by all.

St. Paul's Hospital Mission Office provides support to staff, patients and the community so that everyone can live the vision, mission and values of St. Marguerite d'Youville and the Grey Nuns who founded St. Paul's.

The Mission Office supports staff by completing daily rounds to check in on the well-being of staff, publishing a quarterly staff newsletter and organizing events and activities to recognize and support staff in their commitment to holistic and compassionate care.

The Mission Office also works to engage our larger community so that it too can celebrate our vision for "A community of health, hope and compassion for all."

## **Celebrating Our Mission**

Each October, Mission Week celebrates how our employees, physicians and volunteers strive to embody St. Paul's Hospital's mission of healing. The week's events include Feast Day, a Commitment Ceremony, presentations of both the SPH Foundation Professional Development Awards and the Mission in Action Awards, and special occasions that recognize staff for their commitment to living the Hospital's mission, vision and core values.

## **Building Relationships and Healing Through Art**

The Mission Office's Healing Arts Program enhances the holistic nature of the care we offer at St. Paul's Hospital by offering space where patients and families can express themselves and create meaning through visual art, music therapy and literary art. Staff and physicians recognize the positive effects that encouraging creativity can have on patient care. Our Artist-in-Residence, Music Therapist and many dedicated volunteers offer all forms of art and music either at the bedside or in common areas of the Hospital. Everyone is welcome to participate. Evidence of the Healing Arts program is beautifully featured in display cases, on the walls and on ceiling tiles throughout St. Paul's

## **Embracing Our Community**

Community Day is an occasion for St. Paul's Hospital to bring together our neighbourhood children and everyone else from our community to celebrate our vision for "A community of health, hope and compassion for all."

On May 27, 2015 over 650 children gathered on the front lawn of our Hospital for a day of fun and friendship. Over 100 volunteers from St. Paul's Hospital and other sites within the Saskatoon Health Region, as well as high-school students from Tommy Douglas Collegiate, the St. Paul's Hospital Board and 21 sponsors came together to make the event happen.

## **Spiritual Care**

One of the core values of St. Paul's Hospital is Holistic Care. Spiritual Care services allows us to truly live this core value by supporting us as we provide holistic care to our patients.

As leaders of the Health Region's Spiritual Care Program and in keeping with the spirit of







## **Service Analysis**



	2013-14	2014-15	2015-16
Service Capacity			
Avg Daily Census (Actual Patient Days / Days in the Year)	251	254	248
Palliative Care Beds Avg Daily Census (Included in Above Totals)	12	12	11
Service Activity			
In-patient Admissions	9,800	9,871	9,535
Emergency Room Visits	41,821	42,799	41,990
Out Patient Visits (Estimate Only)**	15,187	15,986	16,437
Surgical Cases (In-patient) OR Only***	3,712	3,581	3,608
Surgical Cases (Day Surgery) OR Only***	6,465	6,886	6,313
Dialysis – Hemodialysis Treatments****	35,489	49,906	51,100
Kidney Transplants****	27	19	14
Average Length of Stay	9.4	9.3	8.8
Admissions			
Average patients admitted per day	28	27	26
Busiest day of the week (on average most admissions)	Tues	Tues	Thu
Busiest month of the year (most admissions)	Jan '14	Jul '14	Oct '15



<sup>\*\*\*\*\*</sup>Dialysis/hemodialysis treatments including SPH Incentre, Cameco Community Renal Health Centre (CCRHC), RUH, Tisdale, Prince Albert and North Battleford.



<sup>\*\*</sup> Registered and non-registered outpatients – does not reflect visits.

<sup>\*\*\*</sup>Excludes long waiters 2001/02 to 2008/09.

<sup>\*\*\*\*</sup>Excludes KPs (kidney/pancreas transplants).

## **Managed Program Area Highlights**

**Building Relationships** 

St. Paul's Hospital offers a comprehensive range of services to people living in Saskatoon and across Saskatchewan. The Hospital also manages the following programs throughout Saskatoon Health Region:

Chronic Disease Management Diagnostic Imaging and Nuclear Medicine Emergency and Air Ambulance Services **Ethics Services** 

Kidney Health and Provincial Transplant

Laboratory Medicine and Pathology

Mental Health and Addiction Services Palliative Care and Hospice Services Spiritual Care

### **Ethics Services**

Ethics Services plays a large role in providing staff, patients and families with the support they need when dealing with stressful health circumstances. This support is provided through consultations and through the delivery of information and education.

This year, with support from St. Paul's Hospital Foundation, the William F. Mitchell Bioethics Seminar featured presentations from acute and long-term care staff addressing "When Helping Gets Hard" and "Cadillac Expectations and Staff Compassion Fatigue: What is reasonable for our families and team members to expect of us?"

Physician-assisted death was also discussed in various staff and public forums. St. Paul's is hopeful that patients will become more aware of the role of palliative care at end of life as an alternative to assisted death. Palliative care supports patients in the management of their symptoms and provides emotional, social and spiritual support to both patients and their families.

by St. Paul's Hospital Ethics Committee was modified and adopted throughout the Saskatoon Health Region. The directive

> or she become incapable of making health care decisions either in a crisis situation or at the end of life. The Health Region's Resuscitation Policy is also complete,

and ongoing support is being offered to clinical areas regarding the application of the policy. Work continues on the compilation of a multi-faceted policy for support staff who provide care to people with addictions.

In collaboration with Saskatoon Health Region Population and Public Health Services, our staff received information on the clinical evidence for, and ethical concerns of, workforce immunization. Other staff education topics included advance care planning, resuscitation, ethical care for people with addictions, and ethical care of elderly people in the acute care environment.

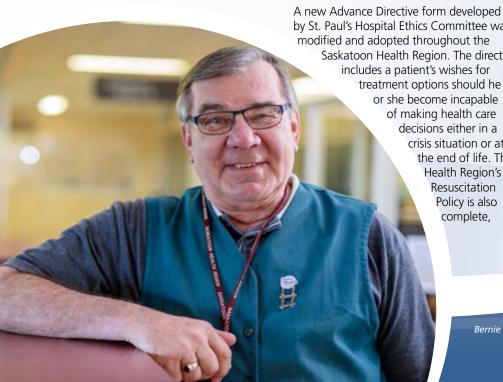
## **Laboratory Medicine** and Pathology Services

On any given day, as many as 4,200 specimens pass through the High Volume Laboratory at St. Paul's Hospital. St. Paul's performs testing and specimen analysis for all Health Region patients (and some outside the Region), in the areas of Anatomical Pathology, Microbiology, Clinical Biochemistry, Clinical Hematology and Transfusion Medicine.

Each test performed represents a patient who is waiting for results. Accuracy and quality are crucial; therefore, the Lab is focused on continuous improvement to ensure the best possible patient care.

## **Emergency Services and** Saskatchewan Air Ambulance

St. Paul's Hospital supports Emergency Services throughout the entire Saskatoon Health Region. With 41,990 patients visiting our Emergency Department this year, it is a demanding environment in which to work. and our Emergency Department physicians, nurses and support staff strive to provide expert care in a compassionate manner that



Bernie Brigadier, Volunteer Ambassador for Emergency

Rebecca Whitrow, Equipment Resource Nurse

meets the physical, spiritual and cultural needs of patients urgently in need of care.

This year, St. Paul's focused on improving the Emergency Department model of care by researching the roles of the people who work in the department, to determine if there is unnecessary duplication in services and how we can be more efficient. Work is ongoing to address capacity issues as well, including a review of the Triage Process, which determines the priority of a patient's treatments based on the severity of his or her condition. Efforts also are underway to determine if SWITCH, a student-run clinic that provides some emergency services to the community, can expand its clinic hours. Finally, through the implementation of the electronic health records system, the Emergency Department is working with staff to identify efficiencies in charting processes. This clinical documentation project is being implemented in all three Saskatoon hospitals

St. Paul's also manages the services of Saskatchewan Air Ambulance, a critical care transport service that serves the entire province and beyond. St. Paul's provides medical administration and provision of medical services (flight nurse and paramedic) on behalf of the Health Region. Over 1,400 patients were transported via Saskatchewan Air Ambulance this fiscal year, two-thirds of whom required urgent and/or critical care. Our Quality Assurance processes were revamped this year and a dedicated team is now in place to review every patient transport performed by the service, to ensure we continue to provide exceptional patient care in transport.

Sarah Schmid, Surgical Resident



## Diagnostic Imaging and Nuclear Medicine

Our highly skilled Diagnostic Imaging and Nuclear Medicine staff and physicians use specialized equipment to generate detailed images to identify, analyze, diagnose and treat medical conditions. Procedures performed by these staff and physicians in Saskatoon Health Region include General Radiology (X-Ray), Fluoroscopy, Angiography/Interventional, Computed Tomography (CT), Lithotripsy, Magnetic Resonance Imaging (MRI), Ultrasound and Nuclear Medicine.

This year, plans continue for the installation of St. Paul's new SPECT-CT Scanner. The SPECT-CT allows doctors to pinpoint and assess the location and severity of a suspected illness in just one visit. A first for the Saskatoon Health Region, the SPECT-CT will benefit patients suffering from cancers, brain tumours and diabetic complications.

## **Kidney Health**

St. Paul's Hospital is a provincial leader in the treatment of renal (kidney) diseases, providing specialized services within Saskatoon Health Region as well as to Northern communities.

Since May 1960 when Saskatchewan's first kidney dialysis was performed at St. Paul's, thousands of patients with kidney disease have benefited from Renal Services. Hemodialysis services are provided at the Hospital, in a community setting at the Cameco Community Renal Health Centre in Saskatoon, and in satellite units in Lloydminster, North Battleford, Prince Albert and Tisdale. Renal Services also provides training and support for patients to perform their own dialysis via peritoneal dialysis, a home-based treatment patients can do on their own, and for those who wish to receive hemodialysis at home through the Home Based Therapies Program.

St. Paul's Chronic Kidney Disease Outreach Program is working with Northern communities to prevent kidney diseases by promoting healthy living. Once diagnosed,

patients and their families are taught how a healthy lifestyle and proper diet can help slow the progression of kidney disease and how to manage it. This year, in partnership with First Nations and Metis Health, a community workshop was held at Wanuskewin. The opportunity to share information with the many First Nations and Metis patients and families who participated, as well as hearing their own thoughts and ideas, helped to improve our services, build relationships and understanding and therefore, a stronger program.

Our Hospital is also proud to be home to the Cameco Community Renal Health Centre, and we are pleased to see Hospital staff has developed a Quality of Life Committee whose purpose is to improve quality of life for our patients while they are receiving dialysis treatment in our unit.

Saskatchewan Nephrology Days were hosted by St. Paul's Hospital this year and were held June 19 and 20 at the Saskatoon Travelodge. This is a provincial event where patients, families, physicians and other caregivers learn from one another about kidney health. Speakers focused on adult learning, challenges in home-based dialysis therapies, kidney transplantation. non-dialysis supportive care, child-to-adult transition in kidney health, and self-care. Participants also had the opportunity to practice hands-on dialysis access skills. The opening session of the conference – "Journey through Kidney Health – Patient/ Family Perspectives" – was very well received and extremely informative, as patients shared their stories by discussing both their positive and their negative experiences in the Kidney Health programs.

Other initiatives were undertaken this past year in the Kidney Health Program to support increased medical review, ensure proper access assessment and care, improve clinic flow and support engagement of patients and families.



(I-r): Staff from Chronic Kidney Disease program discussing a patient case: Krista Foley, Medical Office Assistant; Rachael Charpentier, Social Work; and Angela McKinnon, Pharmacist.





Dr. Mike Moser with members of his transplant team performing a transplant surgery at St. Paul's Hospital

## **Provincial Transplant Services**

Home to the Saskatchewan Transplant Program which began in 1989, hundreds of corneas and kidneys have since been transplanted at St. Paul's Hospital. The program also supports patients who require or have received a heart, lung, combined kidney-pancreas or liver transplant.

There are currently over 600 organ recipients living in Saskatchewan. Of those, 462 received a kidney transplant. This year, 16 Saskatchewan residents received a kidney or kidney-pancreas transplant with 14 of those transplants performed at St. Paul's Hospital. In 2015, 45 Saskatchewan residents benefited from cornea transplants.

The Offer Hope campaign, which features personal stories of donors and recipients, continued to raise public awareness of the benefits of organ donation across Saskatchewan. The Transplant Program continues to engage stakeholders across many sectors to support organ and tissue donation and to actively support the population of patients being assessed for transplant, actively awaiting transplant, and who have received a transplant.

## **Chronic Disease Management**

Our interdisciplinary team of experts in Chronic Disease Management assists clients and families as they adjust to living with chronic disease. Programs and services include education group sessions, supervised exercise programs, individual clinical counselling, disease management clinics and self-management workshops.

This year, two unique pilot projects focused on making improvements to how patients with Chronic Obstructive Pulmonary Disease (COPD) receive care. A temporary Nurse Navigator was hired to enhance coordination of care, and to standardize service and staff training in the Emergency Department.

A monthly Respiratory Outpatient Clinic was also added at St. Paul's Hospital. This project resulted in better information gathering and enhanced patient care for COPD patients in the Emergency Department.

A 10-month intensive Social Work Case Management project was also completed. The project resulted in reducing the barriers to patient participation in the pilot project, and improved health outcomes for 37 disadvantaged clients diagnosed with COPD and/or diabetes who also were living with multiple issues including complex social and/or mental health needs.

Chronic Disease Management also works in partnership with other important groups and programs to spread messages of health and well-being throughout the community. The LiveWell Diabetes Aim 4 Health Program worked with the Westside Community Clinic and Community Peer Leader Program to support self-managed care and to deliver the Fitness Food Fun Program. An intensive walking program was also initiated to increase participant fitness levels.

### **Mental Health and Addictions**

New models and approaches to mental health and addictions care are building better relationships with our clients and partners, and are making a difference in the community.

Mental Health and Addiction Services provides in-patient psychiatric care, detox/residential addictions treatment, and outpatient clinical services to individuals living with mental health and/ or addiction issues.

Last spring the Mental Health Transition Team was enhanced to ensure weekend and evening coverage. The







team has shown significant results in supporting people to transition out of the Emergency Department with appropriate coordination of supports in the community. The additional hours of work resulted in more than 70 individuals avoiding in-patient admission and repeated visits to the Emergency Department each month.

A Peer Support Program is matching individuals who are struggling with a mental health or addiction issue with another person who has "lived experience" with the same types of issues, who can therefore offer understanding support as they deal with their particular situations and/or reintegrate into the community throughout their recovery journey.

In collaboration with Primary Health and First Nations and Metis Health, the Connecting to Care pilot project is using an innovative, patient-centred care model that identifies clients who repeatedly utilize hospital services. Case managers, a nurse practitioner, psychologists and elders are working with clients and as a result are seeing significant reductions in hospital visits and enhanced quality of life for participants.

As a faith-based Hospital, it is our responsibility to reach out and care for our community and work collaboratively with partners to implement improvements and explore new solutions that advance the quality of health care in our community. This year, St. Paul's Hospital leased the former Grey Nuns' Residence to Sanctum Care Group. Sanctum is a 10-bed facility offering respite and support care for Saskatoon's vulnerable populations who are living with HIV and need specialized assistance in managing the symptoms of their disease. The facility provides a transition service for those patients who are in

need of a safe place to receive care.

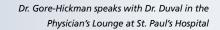
A Community Mental
Health support worker was
provided at Shirley Skelton
Manor seven days a week to
increase its capacity to help residents
transition from acute care back into
the community, including ensuring
appropriate supports are in place. Shirley
Skelton Manor is a transitional affordable
housing complex that provides homes
to individuals facing homelessness,
disabilities and addiction. The 20-unit
apartment complex run by the Saskatoon
Housing Coalition opened in October
2014.

In collaboration with Primary Health Services, additional support was provided to Lighthouse Supported Living. Results include fewer Emergency Department visits and ambulance rides, as well as enhanced primary care.

## Palliative Care and Hospice Services

Palliative Care Services has been providing compassionate end-of-life treatment and care to patients and their families for over a quarter of a century. The ultimate goal of our approach to these services is to ease the experience for people living with life-threatening illnesses, or nearing the end of their life.

Last year, we began the process of refreshing our Palliative Care rooms with new walls and floors. This refresh was largely a result of donor generosity through St. Paul's Hospital Foundation, and included the purchase of new state-of-the-art beds that provide additional comfort and enough room for loved ones to lie next to patients. Also, plans are continuing for the development of Saskatoon's first residential Hospice, where care will focus on attending to the health care, emotional and spiritual needs of chronically or seriously ill patients and their families.



## St. Paul's Hospital Foundation

St. Paul's Hospital Foundation was established as an independent body in 1982, and is made up of experienced and dynamic professionals and volunteers who diligently work to develop relationships with donors and partners, ensure donors are kept informed, and appropriately manage and steward donor gifts.

### **Vision**

The Foundation's vision is "Philanthropic leadership in support of St. Paul's Hospital as inspired by the spirit of charity and compassion of the Grey Nuns."

### Mission

St. Paul's Hospital Foundation advances St. Paul's Hospital's mission, vision and values by raising, prudently managing and allocating funds in keeping with donors' wishes and to the best advantage of St. Paul's Hospital.

## **Values**

- Donor-Centred Philanthropy
- Accountability
- Community Support and Partnerships
- Innovation

### **SPH Foundation Board Committees**

Governance and Board Development Committee: Chris Boychuk (Chair and Board Vice-Chair), John Agioritis (ex-officio), Barb Berscheid, Colleen Cameron-Bergan (Past Chair), Mercedes Montgomery, Dr. Vivian Walker,

Human Resources Board Committee: Colleen Cameron-Bergan (Chair and Board Past Chair), John Agioritis (ex-officio), Barb Berscheid, Darlene Cooper, Mercedes Montgomery, Arne Paus-Jenssen, Glenn Sinden (Member at Large)

Audit and Finance Board Committee: Denise Frey (Board Treasurer), John Agioritis (ex-officio), Melanie Hilkewich, Alan Koop, Neil Weber

### **Our Staff**

Bruce Acton, CEO; Michelle Baumann, Manager of Finance and Operations; Darlene Hawes, Gift Shop Manager (retired August 2015); Lecina Hicke, Manager of Major Giving; Valerie Hunt, Database Manager; Mariette Jean, Donations Administrator; Andrea Kopylech, Major Gifts Officer (until August 2015); Grace MacLennan, Manager of Annual Giving; Sandhya Padmanabh, Manager of Communications and Stewardship; Jeannette Roy, Gift Shop Manager; Kari Sinkewicz, Executive Assistant; Aubree Worobetz, Major Gifts Officer.

## **Our Volunteers**

The Foundation thanks its volunteers who give so much of their time to helping out the Foundation. From working in our Gift Shop to helping to plan events, we are truly grateful for the support they provide to our staff, our patients, and their families.

Joyce Allan; Yvonne Benesh; Fannie Cabading; Diane Dodds; Teckla Garrecht; Anne Korchinski; Dorothy Mapes; Pauline Perpick; Helen Ritchie; Charlotte Rosenberg; Gil Schaffer; Jean Shirley; Jeremy Shurygalo; Dave Taylor; Elva Taylor; Luis Tumanon: Judy Vermette



### St. Paul's Hospital Foundation Board of Directors 2015-2016

Standing Centre (I-r) Bob Kirkpatrick, SPH Board Chair and John Agioritis, SPH Foundation Board Chair

Seated (I-r) Melanie Hilkewich; Alan Koop; Darlene Cooper, Secretary; Neil Weber

Jean Morrison, SPH President and CEO; Bruce Acton, SPH Foundation CEO; Colleen Cameron-Bergan, Past Chair; Dr. Vivian Walker; Mercedes Montgomery

Back Row (I-r) Dr. Arne Paus-Jenssen; Barb Berscheid;

Missing: Chris Boychuk, Denise Frey, Treasurer



# Message from the Foundation CEO and Volunteer Board Chair

At St. Paul's Hospital Foundation, we believe that fund raising is "the gentle art of teaching the joy of giving." Each and every day we work with donors to prudently manage the giving and receiving of funds on behalf of St. Paul's Hospital. This work keeps us motivated and feeling blessed as we see the benefits of the gifts our generous donors provide.

This past year was an exceptional one. Together with our donors, we raised an astounding \$4,723,268 to support improvements to the Hospital, purchase important equipment, and support the efforts of our physicians and staff in ways that truly make a positive difference. For example, we allocated over \$2.7 million to make technological advancements in our operating theatres. We are an acute care facility that performs over 10,000 surgical procedures each year and teaches over 50% of the medical residents in Saskatoon Health Region. Our operating theatres are crucial to patient care and the education of emergent physicians, nurses and staff.

From new LED lighting that has created more comfortable and cooler work spaces, to built-in cameras over the operating area that enable peer-to-peer video conferencing and off-site training, St. Paul's soon will be home to the most advanced operating theatres in Saskatoon's hospitals.

Improvements like these not only result in better patient care, but they also support our staff, and go a long way toward reducing surgical wait times and helping to attract and retain world-class surgical teams to St. Paul's.

Through the generosity of our donors, we purchased and installed new state-of-theart equipment that enhances diagnosis and treatment capabilities, including an Advanced Imaging and
Biopsy Ultrasound, and a
Diagnostic Imaging Microwave
Thermal Ablation device. We
also continued efforts for the
construction and installation of our
new SPECT-CT Scanner, which will soon
be complete.

We are very excited about the success of our Irreversible Electroporation pilot project. This "NanoKnife" is a minimally invasive piece of equipment that allows surgeons to pinpoint and remove tumours without damaging nearby blood vessels. This is a huge advancement in technology in our Hospital, and one we and our surgeons hope to see made permanent.

This year we also saw a wonderful example of how St. Paul's Hospital's commitment to holistic, compassionate health care extends into our community. Our Hospital leased the former Grey Nuns' Residence to Sanctum Care Group, a facility for patients who are suffering from HIV/AIDS. Sanctum provides a space for patients who may not require full hospital care but are not able to live on their own due to issues including poverty, homelessness, mental health struggles, addictions and/or other health complications.

The Foundation is also supporting ongoing learning for our staff and patients. We raised \$245,000 to improve our Library and Resource Centre, a project we expect to finish in the coming year.

Finally, our Foundation is continually striving to ensure we work hand-in-hand with all of our staff to achieve the priorities of our Hospital and our Health Region. To this effect, we implemented

a new "Partners in Excellence" program that works directly with our physicians and employees to gather their ideas and thoughts on fund raising projects that could make our Hospital better.

On behalf of the Foundation, we'd like to thank the community groups, organizations, individuals and volunteers who give so generously to support the needs of our Hospital. It is only through your support that we are able to continue providing vital resources to improve the health and care in our community and to the people of this province. God bless.

Bruce Acton, CFRE Chief Executive Officer

John Agioritis Volunteer Board Chair

John Agioritis speaking at the Annual General Meeting about why he volunteers as Chair of the St. Paul's Hospital Foundation Board of Directors





Through the generous support of our donors, St. Paul's Hospital Foundation allocated \$4,723,268 to St. Paul's Hospital in 2015. A major highlight of the year was the purchase of Operating Theatre Technology.

Operating Theatre Technology	2,748,208
Departmental Funds	627,433
Grey Nuns' Residence transfer of ownership	395,878
Renal Biopsy Ultrasound	180,595
Catholic Health Administrative Fellow	140,000
Spiritual Care	100,000
Professional Development	98,034
SPH Foundation Draws	90,332
Healing Arts Progr <mark>am</mark>	86,808
Dubé Urology Centre of Health	76,822
Irreversible Electroporation Pilot Project	44,457
Renal Chronic Kidney Disease Outreach	42,681
DI Microwave Thermal Ablation Device	37,471
Named Endowments	30,841
Community Relations	11,849
Ad <mark>ditional Purchases</mark>	11,859

\$4,723,268

Total Allocations to St. Paul's Hospital 1982 to December 31, 2015 = \$56,477,890

Total

Continuous Care Assistant Miranda Greyeyes pushes Jennifer Burgess in the 5A Surgery Unit at St. Paul's Hospital Licensed Practical Nurse Bonnie Cockrum and Surgical Residents Simon Adams and Sarah Schmid in 5A Surgery Unit at St. Paul's Hospital

## **Independent Auditors' Report**

## **Summary Financial Statements**

To the Board

The accompanying summary financial statements of St. Paul's Hospital Foundation, Inc., which comprise the summary statement of financial position as at December 31, 2015, and the summary statements of operations and fund balances for the year then ended are derived from the audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, of St. Paul's Hospital Foundation, Inc. as at December 31, 2015.

We expressed an unmodified audit opinion on those financial statements in our report dated March 24, 2016.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations applied in the preparation of the audited financial statements of St. Paul's Hospital Foundation, Inc. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statement of St. Paul's Hospital Foundation, Inc.

## Management's Responsibility for the Summarized Financial Statements

Management is responsible for the preparation of the summary financial statements in accordance with Canadian accounting standards for not-for-profit organizations.

## **Auditors' Responsibility**

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

## **Opinion**

In our opinion, the summary financial statements derived from the audited financial statements of St. Paul's Hospital Foundation, Inc. as at and for the year ended December 31, 2015 are a fair summary of those financial statements, in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants

Saskatoon. Canada March 24, 2016

### SUMMARIZED STATEMENT OF FINANCIAL POSITION

December 31, 2015, with comparative information for 2014

	_	2015	2014
Assets			
Current assets	\$	3,106,003	\$ 2,857,291
Investments		8,442,744	9,644,815
Cash and investments in trust for endowment funds		4,047,539	4,198,468
Equipment		5,283	6,783
Grey Nuns residence		_	395,878
	\$	15,601,569	\$ 17,103,235
Liabilities and Fund Balances			
Current liabilities	\$	445,391	\$ 254,849
Fund balances		15,156,178	16,848,386
	\$	15,601,569	\$ 17,103,235

### SUMMARIZED STATEMENT OF OPERATIONS AND FUND BALANCES

Year ended December 31, 2015, with comparative information for 2014

	2015	2014
Revenue		
Donations	\$ 2,156,930	\$ 2,342,579
Investment income	1,195,891	909,822
Gaming	1,159,097	1,164,147
Project revenue	484,734	691,152
Other	(383,390)	290,047
	4,613,262	5,397,747
Contributions to St. Paul's Hospital	4,723,269	3,483,504
Operating expenses	1,582,201	1,529,102
	6,305,470	5,012,606
Excess (deficiency) of revenue over expenses	(1,692,208)	385,141
Fund balances, beginning of the year	16,848,386	16,463,245
Fund balances, end of the year	\$ 15,156,178	\$ 16,848,386



Legacy Giving means including charitable giving as a part of your estate plans, and can include a gift in your Will or a gift of life insurance. Gwen Wurm, a retired nurse who began her career in 1969, spent most of her professional years working with seniors. She has chosen to support St. Paul's Hospital through Legacy Giving because she recognizes the benefits that the Palliative Care Unit at our Hospital brings to patients as they approach the end of life. Gwen's Legacy Gift to St. Paul's Hospital is based on her belief that St. Paul's represents her faith and her values, and that her gift will help allow the Hospital to continue to provide the highest level of compassionate and holistic care possible.

## Fund Raising Programs and Services

## **Hospital Home Lottery**

St. Paul's Hospital share in the monies raised in the 2015 Spring and Fall Hospital Home Lotteries was over \$1.1 million. Proceeds from the Spring and Fall Lotteries were used to advance our operating theatres at St. Paul's Hospital.

## **Grateful Patient Program**

The Grateful Patient Program provides an opportunity for Saskatoon hospital patients to express their gratitude for the care they received while hospitalized. St. Paul's Hospital Foundation sends a letter to all discharged patients, inviting them to express their gratitude for the care they received through a donation to the Grateful Patient Program. This program is run in collaboration with the Saskatoon Health Region.

## **Foundation Gift Shop**

Our wonderful Gift Shop at St. Paul's Hospital continues to provide both practical and unique gift items for Hospital patients and their visitors, and is a source of fund raising for the Hospital.

Our Gift Shop underwent a number of changes this year. We bade farewell and wished a happy retirement to Darlene Hawes, who had managed the Gift Shop since 2000, and we welcomed Jeannette Roy to the Manager role. A former local business owner with many years of experience in store management and merchandising, Jeannette will make a wonderful Manager for our beloved Gift Shop.

The Gift Shop would not exist without its wonderful team of staff and volunteers. The Shop is currently recruiting volunteers who have some retail knowledge and wish both to work in a fun, busy place and also to make a meaningful contribution to St. Paul's Hospital. Contact SPH Foundation to learn more.

## **How Our Donors Support Us**

We are so thankful to the individuals, families, corporations and community groups who donate generously to St. Paul's Hospital Foundation each year.

Our donors tell us they usually give as a way of saying Thank You to the Hospital for the care that they or a family member received while a patient at SPH. They give to the Foundation in a number of different ways.

With planned giving, the Foundation works with donors to arrange financial and estate planning that enables them to leave a gift for the Foundation. Gifts can be a part of a Will, a trust, property, a life insurance policy or other financial asset. When donors leave a legacy gift to St. Paul's Hospital, they become members of our Spirit of Life Honour Roll, a special program that honours those who have made a future gift to our Hospital.

By whatever means or fashion we receive a gift, and whatever its size, our donors' generous spirit of giving helps ensure our Hospital has the very best equipment available to support the expertise of our skilled and dedicated physicians and specialists.

With the wonderful support we received from our donors this year, we were able to help fund the construction and installation of new imaging equipment. We were able to significantly advance our operating theatre technology, which will benefit over 10,000 patients each year and improve the training we provide in our operating theatres. We were able to strengthen our outreach and education capacity with regard to kidney disease, a condition that affects thousands of patients in our province each year. And we were able to enhance our own Medical Library and Resource Centre with improvements that help our physicians and staff to continually learn.

Gift Shop employee Carol Waters with Volunteer Nongyao (Daisy) Tepsing and Gift Shop Manager Jeannette Roy.



At St. Paul's, we believe angels are watching over us and guiding us in our work each and every day. Through our Circle of Angels Monthly Giving Program, donors can arrange to give ongoing monthly gifts. This method of giving is convenient for many of our donors, and helps the Foundation better plan how we support the needs of the Hospital. This year, our Circle of Angels donors contributed \$40,037.58 to St. Paul's Hospital.





Transplant Surgeon Dr. Mike Moser with patient Eli

Whitedeer, who received a kidney from his mother

Angela Whitedeer. Dr. Moser and the Whitedeers

participated in a SPH Foundation campaign to raise

awareness of the importance of organ donation

Transplant Operating Theatre #6

and support for operating room advancements to

Dr. Renée Kennedy, Thoracic Surgeon in the fund raising campaign to support Operating Room Advancements to Thoracic Operating Theatre #3 at St. Paul's Hospital

## **Fund Raising Highlights**

## Advancing Operating Theatre Technology and Training Opportunities

Because our Hospital is an acute care teaching facility in which over 10,000 surgical procedures are performed each year, the operating theatres are crucial both to patient care and also to the education of emergent physicians, nurses and staff.

With the generous support of our donors, our operating theatres now have adopted new and evolving surgical care technologies that are providing faster recovery time, reduced trauma and blood loss, and overall better care for patients.

This year, the Foundation launched an initiative to raise \$4.9 million to advance our eight operating theatres. All eight theatres will receive important upgrades such as improved lighting, and six theatres will become Advanced Integrated Suites equipped with state-of-the-art technology.

equipped with state-of-the-art technology.

These advancements will improve patient care, and help the Hospital improve its training and education opportunities. For example,

opportunities. For example peer-to-peer video conferencing will help attract and retain world-class surgical

teams and prepare St. Paul's for a future of surgical innovation.

The Foundation is pleased to report that it is halfway to its fund raising goal for this initiative, and upgrades to the following theatres are now complete: Ear, Nose and Throat Operating Room #2; Thoracic Operating Room #3; General Operating Room #4; Vascular Operating Room #5. Some improvements were also made to Operating Theatre #1.

In the coming year, our operating theatre fund raising campaign will focus on completing advancements specific to Transplant and Plastic Surgery Operating Room #6 and Urology Operating Room #8.

## An Example of Donor Generosity

Our Thoracic Operating Room #3 upgrade in part was completed due to more than \$95,000 raised in response to Dr. Renée Kennedy's participation via a letter to our donors requesting their help. We are so thankful to our many corporate donors including Sherwood Chevrolet, who generously matched every donation to the Thoracic Operating Room project dollar-fordollar up to \$20,000.

## **Strengthening Kidney Health**

The Foundation is extremely thankful to PotashCorp, who provided \$500,000 to advance molecular imaging in our region and our province. Their gift will help fund the construction and installation of the SPECT-CT Scanner, planned for 2016. The monies also are being used to strengthen our Chronic Kidney Disease Outreach Program, in which nurses and coordinators travel to Northern communities where the incidence

Circle of Angels donor Jeannette Jones who chooses to designate her monthly donation to the Palliative Care Unit at St. Paul's.

of kidney as well as other diseases such as diabetes is high. Individuals are screened for signs of kidney disease, and then those without the disease are provided education on its prevention while individuals presently living with kidney disease are taught how to prevent complications.

## **Upgrades to Library** and Resource Centre

In late 2015, the Foundation's Christmas Dove campaign raised funds to upgrade our Hospital's Medical Library and Resource Centre, and also to make the library accessible to patients and their families. With these advances, medical staff will have access to the most current information, thus facilitating better/faster diagnoses and selection of tests and therapies. Among other benefits, a patient's length of hospital stay often can be reduced. Studies show that a Hospital having an accessible library staffed by well-trained librarians can, for the reasons above, lower costs.

These upgrades will help keep staff apprised of new research and practice guidelines, significantly impacting opportunities for research and advancing staff expertise. The library also furthers St. Paul's Hospital's holistic approach to healing by ensuring that patients and their family members have access to any knowledge and education they wish to seek to help them heal their body, mind and spirit.

Thank you so much to the support we have received from our donors so far! It will go a long way toward making our Library more accessible, brighter and comfortable, and available to patients as well as staff!

PotashCorp DATE September 15, 2015 PAY TO THE St. Paul's Hospital Foundation XX DOLLARS Five Hundred Thousand 23

(l-r) John Agioritis, SPH Foundation Board Chair; Jean Morrison, St. Paul's Hospital President and CEO; Wayne Brownlee, PotashCorp Executive Vice President and Chief Financial Officer, and Dr. Sundeep Nijjar, SHR Division Head of Nuclear Medicine.



## **Planning Committee**

Brent Penner (Chair), Murray Hill (Vice-Chair), Jack Brodsky, Darlene Cooper, Marie Gormley, Ron Hyggen, Wynne Leedhal, Karen Pitka, Craig Peterson, Brian Rossnagel, Tanya Wur

### **Event Volunteers**

Saskatoon Prostate Cancer Support Group

## **Community Events**

Each year, the Foundation is pleased to welcome support from community members who hold events to raise funds for the Hospital. We are grateful to all our community supporters. Highlights of the year include:

## **Rock 102 Caged for the Cure**

The fifth annual Rock 102 Caged for the Cure radio marathon was held May 28-29, 2015. The Foundation is so pleased that our long-time partners Rawlco Radio and Rock 102 continue to host this event each year. With Rock 102's Shack and Watson as celebrity hosts, the event raised a record \$350,354 in support of the Leslie and Irene Dubé Urology Centre of Health Operating Room #8 for urology at St. Paul's Hospital. Since the marathon's inception in 2011, more than \$775,000 has been raised to ensure that top-notch urological care and treatment options are available at St. Paul's Hospital. Thank you to presenting sponsor Cherry Insurance, Les and Irene Dubé, the Driving Fore Prostate Golf Classic 2014 committee, The Mall at Lawson Heights, PotashCorp, Rawlco Radio, Rock 102, Shark Club Sports Bar and everyone else who supported this cause!

## **Gormley Gathering**

The fifth annual Gormley Gathering, presented by PotashCorp and hosted by NewsTalk 650 CKOM's John Gormley, was

held November
2, 2015, at
the Remai
Arts Centre.
The event raised
a remarkable
\$127,950 to advance
technology in urological
care at the Leslie and
Irene Dubé Urology Centre
of Health. To date, the
Gormley Gathering has raised
nearly \$630,000 for the Centre. The
Foundation is deeply grateful to John
Gormley and all of the staff at Rawlco Radio

## **Events In Gratitude**

Each year, St. Paul's Hospital Foundation holds special events to thank donors for their extraordinary and unwavering support.

and CKOM for making this event possible.

## **Annual Donor Appreciation Luncheon**

The 2015 Donor Appreciation Luncheon, held on May 5, 2015, at the Western Development Museum, recognized donors who had either contributed to the Foundation for ten or more consecutive years, reached a new giving level on our Donor Wall, made a single gift of \$10,000 or more, joined the Spirit of Life Honour Roll, or given a Legacy or Estate gift. Also recognized were the Circle of Angels monthly donors.

Featured speaker at the event was Dr. Rick Jaggi, who spoke to donors about the benefits physicians and specialists like himself are realizing because of the generosity of St. Paul's Hospital Foundation donors. With new equipment such as the CO2 laser purchased by the Foundation in the past year, Dr. Jaggi is able to more efficiently reconstruct airways, perform ear surgery to restore hearing, and treat vocal cord cancers.

Celebrity singer Andrea Menard at Driving Fore Prostate 2015





Celebrity Golfer Todd McLellan (centre) and his team at Driving Fore Prostate 2015.





Donors Faye and Finlay Mackenzie speaking to SPH Foundation CEO Bruce Acton at St. Paul's Hospital.

## Annual Programs in Support of the Hospital

## St. Paul's Hospital Foundation Draws

One of our most popular programs, the Foundation Draws provide an opportunity for employees and departments to identify and win, through a draw process, purchase of equipment or program items usually of a somewhat small scale but of significant impact, that have no alternate funding source. The Draws are held each June and distribute up to \$100,000. Some of the larger items funded this year through the Draws included blood pressure monitor cuffs, Staxi chairs (heavy-duty wheelchairs with special features), microscopes, CPR equipment, an IV pump analyzer and a vital signs machine. Smaller items included pulse oximeters, bedside tables, computer monitors and televisions.

Thank you to our dedicated staff who are providing extraordinary care by recognizing the value of these items to our patients.

## **Healing Arts Program**

This year St. Paul's Hospital's Healing Arts Program celebrated 10 years of providing healing through the arts to St. Paul's Hospital patients. The Program is funded wholly through donors, and without them this very important service would not be available to patients and their families.

A collaborative partnership through St. Paul's Hospital Mission Office with support from our Volunteer Workforce, the Healing Arts Program provides a welcoming space where patients and families can express themselves and create meaning through visual art, music therapy and literary art. Access to many forms of art and music are offered, through either creating or absorbing, by the bedside or in a common area such the Healing Arts Studio, where all are welcome to participate

or simply to enjoy the process and expression of art. Evidence of the Healing Arts program is beautifully featured in display cases, on the walls, and on ceiling tiles throughout our Hospital, creating moments of reflection and relief for all who visit and work at St. Paul's.

The Healing Arts team consists of an Artist-in-Residence, Music Therapist and many dedicated volunteers. The program is currently working on developing a Writer-in-Residence position to use writing as a tool of expression and support. They are also developing student volunteers with University students who are engaged in health care and will assist our Artist-in-Residence, Marlessa Wesolowski, in delivering the program to patients while developing their skills.

Recently, Marlessa Wesolowski began work alongside principle researcher and author Christopher Cooper (Department of Psychology, University of Saskatchewan) and Dr. Anil Sharma (Otolaryngologist, Department of Surgery) to develop a research manuscript entitled "Supported Creativity with Hospital Patients—Healing Arts Program at St. Paul's Hospital." This research will result in a model that will measure the impact of art-based activities on head and neck cancer patients who undergo surgery.

Thank you so much to our donors who make this program possible.

## Les and Irene Dubé Urology Centre of Health Urology Symposium

The third annual Urology Symposium was held on November 7, 2015, at the Hilton Garden Inn. This free educational event, organized by volunteers, is making a difference by providing education and awareness to patients facing a diagnosis of prostate cancer, and their families. The event's featured speakers included John Christopherson from the British Columbia

Cancer Agency and Heather Miller, a Registered Dietician with the Saskatoon Health Region.

We are so grateful to our donors for the work they are doing in this area for our patients and families. This year, the Saskatoon Motorcycle Club's "Ride for Dad" provided funds in support of the Symposium. The Ride for Dad is a non-profit event that raises funds to support prostate cancer research and education. Individual pledges received from the event totalled over \$118,000 (not including corporate sponsorships), a portion of which was donated to the Symposium.

## William F. Mitchell Bioethics Seminar

The William F. Mitchell Bioethics Seminar is another way donors are making an impact in our Hospital. This annual event is made possible each year through an endowment bequeathed to St. Paul's Hospital Foundation in memory of the late William F. Mitchell.

William F. Mitchell was a local business owner who opened the first McDonald's restaurant in Saskatoon and provided employment to countless people at nine restaurants for over three decades. He had a strong sense of ethics in business and in our community, and the William Mitchell's Endowment Fund has been supporting the Bioethics Seminar since 2006.

This year's event was held on October 8 in Pylypchuk Hall at St. Paul's and was broadcast to various communities via Telehealth (live videoconferencing that uses technology to facilitate clinical consultations, continuing professional education, and link patients to health care from a distance). The event provided a wonderful opportunity for both St. Paul's Hospital staff and the public to learn about and discuss health care ethics.

## **Hospital Employee Educational Development**

## SPH Foundation Professional Development

Because we are an acute care teaching hospital, education and the sharing of knowledge is a top priority at our Hospital. Our Foundation has a long and supportive relationship with the St. Paul's Hospital Nurses' Alumni, and in 1991 the Nurses' Alumni established the St. Marguerite d'Youville Endowment Fund. Thanks to this Fund and other donor contributions, the Foundation provides professional development opportunities to employees of St. Paul's and the Saskatoon Health Region through the programs below.

## Saskatoon Health Region Professional Development Fund

Jointly supported annually by all three Saskatoon hospital foundations, St. Paul's Hospital Foundation provided \$82,184 to the Region's Professional Development Fund in 2015.

## SPH Foundation Professional Development Awards

In 2015, \$15,500 was awarded to nine individuals and three employee groups. The awards are presented on the Feast Day of Saint Marguerite d'Youville during Mission Week in October.

Les Dubé Scholarship

This \$2,000 scholarship is granted to an SPH employee enrolled in a health care or allied discipline at a recognized university or post-secondary institution.

Janice Bergan Endowment Award
The Janice Bergan Endowment, established
by Terry Bergan, supports Licensed Practical
Nurse (LPN) education needs. The award (up
to \$1,600) assists LPNs taking classes toward
certification or classes that will benefit the
applicant's work at St. Paul's.

*In-Hospital Program Assistance*Up to \$6,000 is awarded to an SPH department or group to assist with the

organizational costs of setting up in-hospital training and development or other programs.

Urban A. Donlevy Excellence and Innovation Award

A \$2,000 grant is provided to an individual, department or group within St. Paul's Hospital recognizing a program that has or will improve the quality of care, physical environment, ethical reflection and leadership development at St. Paul's.

lan Buckwold Mental Health and Addictions Continuing Education Award This \$2,000 award is granted to an individual, department or group within Saskatoon Health Region to provide advanced education or training in the field of Mental Health and

## **St. Paul's Hospital Endowments**

Addictions.

Endowment funds are another way donors can support St. Paul's Hospital. With an endowment fund, the principal amount of the donation is held for a ten-year minimum while the distributable earnings are allocated annually to an area of the donor's choosing, within the funding scope of St. Paul's Hospital Foundation. There are currently 16 endowment funds in operation actively supporting various areas of the Hospital.

Saint Marguerite d'Youville Endowment Fund - In honour of the unique inspiration of St. Marguerite d'Youville, the fund supports special initiatives such as professional development and scholarships for SPH employees.

*Grey Nuns Legacy Fund* - Supports special activities in spiritual care, mission and ethics at SPH.

Janice Bergan Endowment Fund -Supports LPN education, programs for the disadvantaged and equipment purchases.

Evelyn Burkitt Endowment Fund - Supports the Leslie and Irene Dubé Urology Centre of Health at SPH. Orest Chorneyko Memorial Endowment Fund -Supports the needs of SPH Palliative Care Unit.

Sheila Cooper Endowment Fund - Supports Palliative Care programs and training.

*Humanitas Endowment Fund* - Supports the Palliative Care Resource Library.

Joseph E. Knox Endowment Fund - Supports SPH greatest needs.

Roy E. Lloyd Endowment Fund - Supports SPH greatest needs.

Iris and Barry Maber Endowment Fund -Supports Palliative Home Care, scholarships in Occupational Therapy and/or Speech Language Pathology programs, and new initiatives in collaboration with the College of Medicine at the University of Saskatchewan.

Sr. Carmen Marquis Endowment Fund - Supports the Emergency Department.

The William F. Mitchell Endowment Fund - Supports the annual Bioethics Seminar.

Eleanor Marie McKay Reichardt Endowment Fund - Supports annual nursing student scholarships.

Russell Muzyka and Delphine Winter Endowment Fund - Supports SPH greatest needs.

*Dr. Ivan Jen and Dr. Suzanne Yip Endowment Fund* - Supports non-invasive cardiology.

Dr. Ivan Jen and Dr. Suzanne Yip Health Endowment Fund - Supports patient care through the Leslie and Irene Dubé Urology Centre of Health and MRI services at SPH.



Dr. Andrew Lyon with donor Pari Padmanabh at St. Paul's Hospital.

## **Inspired to Give**

Recognizing donors with cumulative giving to SPH Foundation of \$500 and greater from January 1 to December 31, 2015.

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# Building Relationships for Better Care

Cover Image (I-r): Transplant Surgeon Dr. Mike Moser with patients Angelina and Eli Whitedeer. Story on page 22 Back Cover Image: Surgical Residents Simon Adams and Sarah Schmid at St. Paul's Hospital





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